# INTERNATIONAL <br>  

No．30，613
Published with The New York Times and The Washington Post

## Western Leaders Expected to Duck Touchiest Issues




President Reagan conferred with U．S．Secretary of State Alexander M．Haig Jr．during 2 session
of the economic summit conference in Otrawa Mr．Haic atar annoumced that the United State of the economic summit conference in Ontawa Mr．Haig later annoumced that the United States
would delay shipping F－16 fighter－bombers to lsrael as a result of escalating Mideast violence．
the need for more aid to the Third sistance．But it was noc clear bow
World but agoin Ialitg shor．
For exime




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## Canada Seizes Chance to Take Center Stage

Summit Is Way to Combat Country＇s＇International＇Obscurity＇


## 7 Agree to Discuss

 Soviet Trade Curbs



## Reagaí Stops Delivery

 Of FI6s；Israeli Aide ${ }^{\text {＇Unhappy＇}}$ With Action A heavily armed security guard stood watch orer tho F－16 jets
at an Air Force base in New Hampshire Monday after Presi－
dent Reagan indefinitely postponed their delivery to Israel．

## U．S．Cease－Fire Cuse

## Is Rejected by Israel

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Kania＇s Position Seen Weakened In Radically Altered Polish Party

By John Darnoon
Nem Yak Times Sorice
 ended Monday and wben the vots
and debates and demanraic nat
nult finally died down NEWS ANALYSIS

## More than 90 percent of the 270 mem









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## IVETDE

U．S．Denounced
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Arms Smuggling
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Brezhnev Telegram Endorses Results of Poland's Congress


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## Herallo Uribune



Power Station Bombings Cut Electricity in S. Africa

Life Imprisonment Demanded for Agca, Who Refuses to Attend 2d Day of Trial

After Rebuff by Military

France Out
Boycott of Israel




## Portugal Coalition Meets

New Zealand Assailed for Rugby Tour

Sh


WORLD NEWS BRIEFS
Chinese Lower Yangtze Flood Death Estimate


 | of Sievbuan, auid Tuesday that "neariy $i, 000$ people wert sorfitmed |
| :--- |
| dend. |
| The spokesman, contacted by telephone. sid that more than 3.000 |

 3 Dutch Leaders Agree to Coalition Proposal




Tentative Agreement Arerts U.S. Postal Strike


 seeming acconde eariy Tuesday morning, hut that collapsed over a con-
Cract languaged dispute.
Cambodia Said to Fight Rebels on Thai Border


 Commission Rejects 2 Bids to Ban Whaling BRIGHTON, England - The International Whaling Commission The vote followed a deferat earties Tnescdy for a worldwide moratori-
Tm on comperical whaling proposed by britain and the United States. one specificarareen
The soilduide ban had been bocked by President Reagan It was
ixth straight year that the proposal had been defeated under rules
 Armenian Group Says It Set Off Swiss Bombs LAUSANNE Swituriand - Armienian extrenists have taken responersons, none seriousy, at a



Unemployment in Britain Cimbs Above 2.8 Million





U.K. Official Visits Maze; Strikers Refuse to Talks







## Africans Senate Rejects Attempt by Democrats <br> Raise Alarm

 On Detente


 "Incernational socieyty sias basced










## U.S. Phantom Crashes 




Marshall Islands President Seeks Greater Sovereignty







## U.S. Drops Suit Against Police



Kansas City, Subdued by Hotel Tragedy, Expects to Rebound and Keep Growing


FBI Probes Utah Shooting Death For Possible Libyan Connection


Firm Says Hugel Foe Is Missing Ex-Broker Rerealed B. New ivini ion ion in




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## Breeder Reactor Overrun In U.S. Is Laid to Politics

## By Philp. fill

## y












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## THE FRONT PAGE



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Addres:-
Cuy and $C$

## Herald sixay Uribune

## Six Months of Reagan

On Monday President Reagan completed
his first six months in office. His administra-
tion thus far has shown these defining char. acteristics:

- It is very mucb the creature of its leader, comfortable in the job and nor afraid of limin il. And with this approach, paradoxically, be has strengthened his capacity to govern forcefully, to make things happen.
mitment and self-confidence to its own semse of mission and that of its basic consituents.
This accounts for both its achievements and its shortcomings.
At the time of the president's election last November, there was in America a general consensus, much larger than that reflected in reversing ${ }^{3}$ lot of trends associated with Democratic liberalism and establishment The question is whesther the admignistraiors. ha responding to this mandate is not in cer lain areas being as extravagent and doctrinaire and undiscriminating as were the
perpetrators of all those various excesses it is perperators
irying to cure.
Mr. Reaga
Mr. Reagan bas shown himself as skilled orm as be was at the politios of getting elerod. Witness the unexpected accomplopiskments uts. The president and David Stockwan and oncentrate all attention on this issue, grease and/or contend with Congress where and as ver their early assaults It worked, at least nything previously thought possible. A neg ive result of this strategy has been that the her caused, or been used as a jutlification or, neglect of other business.
We will be frank with you: We couldn't be been neglected on a variety of civilliberties political issues are social, even the ones that oerm to be about geology), the adninistra-
ion has yet to get its act together or issu romised policy statements. We can wait lenty in this realm court are strikes useas ranging ot have enormous faith in this and we dr The a prospenpective rescuer of the situation. The general vacuum that has resulted from nomic program has been filled or not filled as you would expect, according to the caliber of the people doing other jobs. For example, ation campaign has yet to be brought to fru ion at Transportation, some practical, if dif nery decisions have been made, while at the Energy Department - and in fact in the the indifference and inaction have been marked. Likewise the president's concentra-
y group there has been huctional securiyy group there has been such institution But the concentration on that package not just a cause (of certain other behavior). It a kind of zeal that has led the administretion to override everything in its maistration things deserved to be overridden. Way. Some others
didn't. including certain values and ments that a federal governes and commitcent society should preserve. And so, as it awaits the general benefits promised by a duby some of its welfare, Social Security and other federal domestic program cuts - the ready well-being of persons who are at And when you combine this with the hias . the Reagan tax program toward the rich and the somewhat careless way in which the is being of certain policies affecting blacks coldness and indifference probably utterly at odds with what the president intends.
This all-or
well, of course. in the the Interior Department and to some extent in the administration's policy on some basis less wishy-washy and the commitment the basis it inherited. But inner discriminations - on arms transfers We are amr nomproliferation, for example. of the administration's reaction and that of the public against prevailing national securithe sense of being in the presence of an overreaction, a self-certainty and slavishness to
doctrine that whether in the buman rights field or that of Third World dealings or arms contriol, could propel the government from retical point-proving
retcal pint-proving, It will take mucb time to test out the validity of Mr Reagan's foreign policy assumptions (especially conceraing U.S.-Soviet rela-
tions) and of his economic bet. And it takes more than six months to tell how much of an administration's early conduct is bere to stay for the wbole four years. So everything is in
doubt. And this is above all true of the big question: namely, whether this administration will be a fory--year reaction-a a fluke -
impelling a wayward political establishme impelling a wayward political establishment
to correct its course, or whether it is the beginning of something solid and big. But we will say two things with certainty.
One is - as it now seems inclined to in its attempt to counter the defects of the his best revenge
The other is 4 ha
enermor is that this administration would be enormously imploved by the existence o
a strong and intelligent and coherént Demo
cratic cratic opposition. But that is nowhere to b seen, and it is one thing, even in a political culture that holds presidents accountable for
everything from heavy rainfall to baseball
losses, that can't be blamed on Ronald losses, th
Reagan.

THE WASHINGTON POST

## Trust in Intelligence


others, that is precisely the argument a feder-
al court has rejeced. Yes, others prepared
the circulars for potential investors, al court has rejected. Yes, others prepared
the circulars for potential investors, but Mr.
Casey knew what they said -and what they didn't say about the company's less thas ful y operative farming
The issue here is not Mr. Casey's compe-
tence in intelligence but the administration's tenandard of responce but the administration standard of responsibility. Directors. of intel-
ligence or corporations. do not hide behind the misjudgmenis of subordinates. And pres idents sboould not
gloss of the record. THE NEW YORK TIMES.

## International Opinion

On American Effectiveness There can be little doubt that Washington's economic policies will not only demand sac ave consequences for Europe that we wool ess to demand that President Reagan sboul bange course, just when he has adopted pol cies that Europe haad been urging on his predecessor for years. What Europe canno
do witbout is an America that is economical y healthy and thus politically effective. Fays to Deal With Begis
The world. and notably the United States,
nust act swifly to arrange a cease-fire bemust act swifly to arrange a cease ine be
and destruction whicb resulted, is a savage
escalation of the fighting on the Israel-Lebanon frontier.
Mr. Begin Mr. Begin, his election over. appears as in
capable as ever of recognizing the risks he is taking with lsrael's future, as well as that of the Middle East as a vinole. He has the tun-
nel vision of a former terrorist and tries to nel vision of a rormer terronist and tries to
solve complex political issues by dispopor-
tionate military response to tertorism by Tealestinians
Terrorism must be stopped, but this is no te way. Mr. Habib's efforts at mediatioo do
serve support. But if Mr. Begin's stubbor
ness does not respond to reason . Preside ness does not respond to reason, Presiden
Reagan will have no alternative but to be more ruthless in cutting Israel's defense supplies. The savagery of sucb indiscriminate a
bombardment is not tolerable.

In the International Edition
Seventy-Five Years Ago

## Fifty Years Ago Huly 22,1931

## 27, 1906

 "Who says - Ane antoditorial in the Herald reads: ing? There are 822000 cars aut present in in use in the United Sates. New York leads, with a regis-
ration of nearly 31,000 machines, New Jersey tration of nearly 31,000 machines, New Jersey
being second. Massachusetts third and Pennayl vania fourh. The horse is sot ogoing but it cannot be denied that the automobile has come to
stay." There bas been so much ballooning re cently in this ciry that what was regarded as cency in mis city hat what was regarded as
scientific experiment is now wooked upon as
nuisance. The World asks "ust why sciesace. Xhe World asks "just why a balloonist
nuisand be allowed to drag away honest people'
scould should be allowed to drag away honest people's
washing, rip up roossis, ruin gardens and obsuruel
traffic in the stress" washing, rip up roo
traffic in the streets.

LONDON - The leaders of the Nationalist moverrent in Gerriany wired a message to
Chanclior Bruning in London ocday,
him thaning conference there for credit to Germany in would not be considered binding by the opposition The telegram is signed, among others, by Ado
Hitler the Fascist leader; Hugenbers tionalist leader, and the steel Helmer chiefs. The message is really directed aggainst the powers
represented in London to engagements entered into by the German delegates will be repudiated by the Nationalists as
soon as they come into power, which they are soon as they come into
hoping to do by autumn.


Ireland, 1940:
The IRA, a Hunger Strike

Nonproliferation Policy Is 'More Vigorous,' Maybe

| NEW YORK-Two days after Secretary | By Tom Wicker |  | Haig retumed, too, to the familiar the of "incage". - the idea that amms'contro hould be emaid to the Rusions for good |
| :---: | :---: | :---: | :---: |
|  | But even without the proiferation ques- | the argument that negotiations can |  |
| po | Lion Haits remarks might not haye | ning about such probleas as that the- |  |
|  | ment of soris to return someday | the United States been willing to linit | Reagan administratioo; he saic wonitd hever. |
| oucl | ams conirol tal |  |  |
| terials can be producod Intemational controls to prevent such |  |  |  |
| tion will be requir | pros | land-based missiles probably would not be | comes from an adminispration that. |
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| Oould be to prevent |  | per missilee any ${ }^{\text {mould }}$ be lessened |  |
| Officials exp |  | ol, Haig also said, should not | de a safer evvironment forr. East-West |
| ch said at |  |  | mic |
|  |  |  | ose landibased missi |
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| er reactors anywhere, r | a |  |  |
| This doubh, so quickly cast by the Wh |  |  |  |
| House on a major element of Hai | wid be. and how | on | 边 |
| may not achieve two purposes his sides said |  |  | ear: |
|  |  | of that particular restriction on the advance |  |
| theater nuclear oegoiaitions, and to placate |  |  | - |
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## The Seed That Pol Pot Sowed




NYSE Nationwide Trading Closing Prices July 21



NE, WEDESDAY, UTY 22, 1981

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# Heralourzue Uribune 

PARIS, JILY, 1981
A SPECIAL SUPPLEMENT STATES

## Six Nations Forge Ahead On Logical Path of Unity

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|  | wealth in the hands of Western $\sqrt{\text { f. }}$ |
| and the United Arab Emirales sharing a common language, relig- |  |
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| cooperation is simply goo |  |
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| met in Abu Dhabi tin May and formally committed their states to | Mutually |
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| membershi |  |
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| year, is not a new venture for the |  |
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| larty during the last two years to develop the exchange of information and cocrdinate planning be- |  |
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| tween the states of the Gulf, Posi- |  |
| ive efiects are a investment in major industrial |  |
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| tion of efforts Because they are all to a greater |  |
| or lesser degree dependent on oil. and are all embarked on much the same parh of develooment within |  |
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| same path of development within the same time perioc, cooperation could offer major economic bene- |  |
| Vis Joine effors in the produccion, |  |
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| malerial |  |
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| in producing commodities 'or |  |
| The people of the six Galf states. |  |
| have .many close ties of kinship, and clearly it is advantageous to |  |
|  |  |
| have relatively easy access betwoen neighboring countries. This also |  |
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## OMAN: Revision of Policy Brings Dramatic Results

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Faced with nent Approach vorld Sus nation back inrago habe
Qaboos adopted a political appronach thas ad is quited diff spite. eemporary setbecks, it has
proved sucoessful, as is shown by
 ing behind closed thed pocicics. Sultan




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SAUDI ARABIA: Resources Lift It Into Key Role










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Joint Projects Bring Diversity To an Oil-Dependent Economy

## Analysts have

 welcomed moves to coordinate economic development projects because this indicates a greater willingness to sacrifice national objectives for a regional approach.



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 Tabuk in ibe northwest
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une Iraqi border and
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## Uniled for Stud folping market

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The latest OAPEC project is the
Arab Consultant Enincercting c.

## THE UNITED ARAB EMIRATES

## an introduction



## GULF STATES

BAHRAIN: A Services Center


## QATAR: A Cautious Approach Is Paying Dividends



|  <br> specialized in the Middle East as a writer and an editior. Mr Whitingham is a former deputy cdior of Arab Manth magazinc. and a fonmer news editor of the Gulf Times in Qatar. He contiirues to contribute as a frec-lancer to numerous pubications on Middle Easts offairs. <br> His university studies iocised on the Middle East, and be is Iuent in Arabic -he has translaced five Egyptinn plays as wrell as official Arab documents. <br> EDMUND OSULLIVAN AND SHAKIB OTAQUL spocialiss in Gulf affairs, are on the staff of the Middle East Economic Digest <br> RALPH IZZARD is ajournalist based in Bahrain |
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## KUWAIT: A More Active Foreign Policy

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# JOSEPH ZAPPIA CREATIVE BUILDER 

By Laila Zoubeir

respect both of the Conadion Gavernment and the of his hame province, Quebec, ond althaugh :his the Middle East, it continues to be octive of home.

Construction on the scale on: which Zappia operotes invodves a breadth of vision. that covers no merely the technical ospects of construction, but also
 ond economic pressures,
tives af urban dwellers.

In most of the projects in which he has been involved, there has been something mare than maney, daims ane of his closest associates in Abu Dhobi. Look of the Montreal Olympic Village - it was mare thon just a ine hausing complex. Because of the pur pose for which it was initially built, it irvolved Cana da's prestige in the warld. The condaminiums in Can new urbon an apprecit in which the need for a model a canscience as weil as mare concrete foctars are token into account. Even the Sharjah flyavers - which wos ${ }^{\circ}$ design, fabricatian and erectian jab - have cantribut ed to a significant impravement in the quality of life there"

One top Canodian Banker ance described Jo seph Zappia as "perhaps ane of the last great individual builders., In an age of corporate facelessness, it is nat surprising, therefore, that Zappia stands aut.

His own techrical training has given him the His own technical training has given him the
ability ta understand the smallest details of engineering and canstruction, an obility that his employees, from praject manager to the humblest brick-layer, have come ta respect, and occosianally, to fear. Describing his own business philosophy as "a commit candaur" Zoppia has managed to mativate his own warkforce with the some spirit, while the merciless energy that permits him to work a steady fourteen to sixteen haurs o day has helped him to keep that warkforce perpetually an their toes, never sure whe he will came walking into the design office ar driving on to the site.
One feature of the Graup that Zappia leads is
flexible organizatianol structure. It follows a basiits flexible organizatianol structure. It follows o basita be flexible enaugh for special teams to be created or each project, encouroging involvement by top level monagement olongside lower level monogerient ond the 'in-house' technical staff in the execution of prajects. One result of the system has been to permit an ottention to detoil by top. monagement, incuding day ta day problems of proiect execution and mon agement.

Caupled with the wide ronge of expertise ovailoble within the Group, which has clase links in Conada, the United Stotes, U.K., Italy and the Middle East, his has meont that it hos been possible to maintain ight cantrol aver all stoges of project implementainn, with a consequent ability to resolve prablems apidly and to minimise financial wastage. One result has been thot the Zappio Group has been able to os small builders in tendering. Mony of the mare suc. essful jabs sa far completed by the Graup hove induded tight delivery schedules and cost restrictions that ather campanies hove, quite simply, felt unable to accept. The activity of the Graup in the field of praperty develapment has helped as well, since it means that it understands not anly the technical probems reloted af end-users.

like any successful entrepreneur, Joseph Zappia

is nat afroid to take risks. The Montreal Olympic Vi, lage and his condominiums in Canada were built with the Group octing as awner-bulder, and mere hav been other speculative ventures in the United Stares all of which have proved to be financally successty. Recently he received the rare accalade of beng one of the few foreigners permitted to embark an shis speculoive veniure lo Ab Dos lod him to heing ap earned reputanion locally hos led his by one of the proached wion abu for advice on o mojo leading figures in Abu Dhabion- More detoils ore pramised within the next few manths:

The energy that hos permitted Joseph Zoppio to boild and control his expanding construction ond de velapment Graup has, of caurse, not helped in the
establishment of a canventional 'way of life: With campanies in Narth America Eurape and Midd East, he hos for years been a peripatetic tiaveller.' Hi French Canadion' wife, Francoise, has given up the hope of being able to peersuade him ta live atherwise and has, instead, became ane of his dosest odvisers "With the hectic life he leods, i have come to per
severe with him, and to ally myself with hime in the severe with him, and to a
achievement of his goals"

On the jo
Arabia
Asked to describe himself recently in ane and in wo words, Joseph Zappio paused a moment for re flection: 'Buildeto, he soid A Aind Whitho wordse Ain ossocate interiects 'Builder, Builder Zoppia; höwey er, has onother: onswere Creative Builder

One of his latest project, the headquorters to he Emirotes Commercial Bank-in Abu Dhabi, mokes the point. It will be the first building in the UAE's copital to tiove underground pairking, fwo floors deep. In mast oties, and certainy m most of those : In pose no special problems. Abu Dhib toweye is small sondy island; only i few feet ondeve seleye Twa metres below grovind level, so hole fills rapidly with sea woter, and, ith consequence before wark an the car park can begin, a tiuge hole must be dug, añd lined with special salt:resistont steel orid conarete. Yet the city, rapidiy growing is desperotety shor af car parking spoce. Undergraund cor parking in Abu ha-
bi - that is reol creative building, ond Zoppo: is ol: ready engaged in designs for a second building that will also provide such space. In a country where many architects and builders hove chosen to constriuct simple skyscraper boxes with iitfee imagination the Emirotes Commercial Bank Building ond is ear-poik an example of the style and the floiri thaf tave mode Jaseph Zappia, in five short years,d agiowing forice
Middle East and internationat oonstriction:

five former 'Trucial States', Shariah, Ras Al Khaimah Ajman, Fuiairah and Umm Al Qaiwain, had jained mast of in a federation, but by 1973, they still lacked heritage of callanial neglect to avercame. With the suddenly the financial resources available to tackle the tosk.

By about 1977, hawever, the pace of grow had become almast too rapid to digest. Inflation, o carding to afficial figures, had risen to aver thirty pe cent, ond the Government was obliged ta move to
bring its over-heated econamy under contral. One immediate cosulty wos the construction secto where the pace of building had autstripped even the mast aptimistic prajections af demond. Many bonk hod become heavily aver-committed in lending to speculative building ventreres, ond it was, indeed, the collapse of ane bank, and the temparary closing of anather, that led to the Government's decision to act

The picture was particularly bad in the Emirate of Shorioh, where oil productian, ond revenue, had foiled to keep pace with initiol expectations. The result was a seriaus slump in the construction sector uerally dozens af small contracting companies wen The larger and more soundly based companies wer orced to resort to desperate price cutting measures, affen tendering for projects at cast ar below cost, just
a keep a foehald in the market. The situotion became fiercely, even destructively competitive. It wos a parta break inta the market.

One foreign company had the visian, the caurage and the determinotian to choose this precise mament to seek ta enter the U.A.E market for the
first time, the Montreal, Canada bosed Zappia Group.

Headed by Quebecer Joseph Zappia, son af on Halian immigrant, the Group was o relatively overyears aga, when it sprong in Canoda unti about five years aga, when it sprong into national ond internoontreal Olympic Games The 95 Millian Dollo Praject, campleted in a desperate roce ogainst the won for Zappio internationol ocdaim.
The Group first ventured into Sharioh in 1977 Overposs Highway Bridges ta smooth out bottlenecks in the town's congested traffic flow. This olso has been campleted in o record time - 28 days for the bridge and 4 months far the other 6 briages. This 0 vital construction are

Since then it hos successfully wan, maintained ond expanded its toehold īin the U.A.E. market. Over harth of work has been ic pleted ar is in the desion or constructian stages. In the Emirate of Abu Dhobi, base of the Graup's majar campany in the regian, Zappia Middle East Constructian Ltd., three majar contracts hove been wan fram the General Head-
quarters af the U.A.E.'s Armed Forces. Wark is also under way an two buildings, ane the prestigious headquorters for the locally-bosed Emirates Cammeraial Bank, and an a majar camputerised stare company has signed a majar controct for a Woter Distributian Network of 400 kilometers for the inland Oasis of Al Ain. Also, they are canstructing the prestigiaus building of the Chamber of Commerce on the
In five years the Zappia Group has established a Arabia and the Libyan Jamahiriya and hos over three Arabia and the Libyan Jamahiriyo and hos over three Dirhams af equipment. Seniar Group Officials canfidently expect further majar contracts to be annaunced, both within the United Arab Emirotes and utside within the near future.

The key to the Graup's pragress seems ta be the cuntive Officer, Jaseph Zappio. Educated at Loyal acutive Oticer, Jaseph Zappio. Educated at Loyala he company established by his father, Zappia is unusual amangst majar figures in Canodian and internaianal constructian in that he fallawed up his degree, Engineering, with o second Arts Degree in Philosophy, Literature and Music. A trained tenar, he still
retains o deep ond obiding interest in Music ond the

The breadth of his interests led him to venture nto the field of politics in Canada, where he was far while a leading contender far leadership of the ofressive Canservative Porty. The eveniual Wrime Minister in the next election.

Following the successtul campletian of the MonOlympic Village, hawever, a pawerfu! and unit ed compaign by elements both within the Canadian ederal Government ond within the machinery of his own party escolated to o level where Zappia decided to wimdraw grocefuly fram ine polizico conay. He companies campeting for cantrocts is but a child's game campared to the battles of politicions.

Zappia has been oble, however, to maintain the



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